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Spanish and French translation via Webex





Risk based Supervision - Supervisory Dialogue

1 December 2022

Dialogues

Housekeeping Rules



This Dialogue will be **RECORDED**



Please MUTE yourself whilst you are not speaking



Please use the CHAT function to ask questions



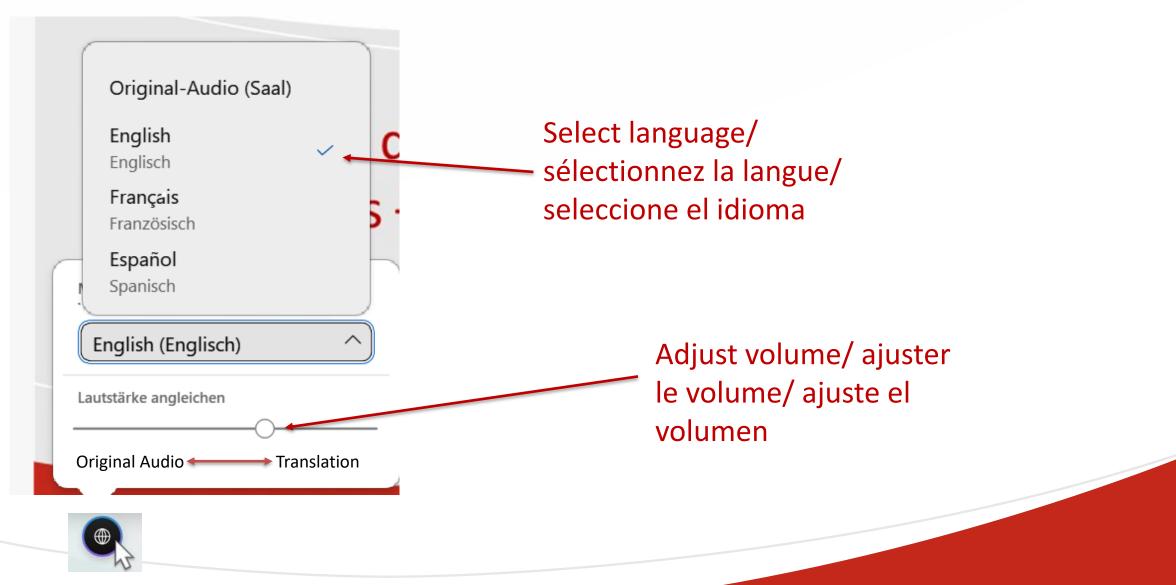
"RAISE HAND" when wishing to speak or ask a question



For any technical issues, contact A2ii Secretariat via the chat function or via e-mail at (<u>dialogues@a2ii.org</u>)



Audio Translation / Traduction Audio / Traducción de audio





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Edith Apoo

Senior Risk and Actuarial Officer - Insurance Regulatory Authority Uganda



IAIS RBSIF ROUNDTABLE DISCUSSION

NOVEMBER 9, 2022

Peter Windsor & Suzette Vogelsang Financial Supervision and Regulation Division Monetary and Capital Markets Department



Overall message

NOVEMBER 9, 2022

Drivers for moving towards RBS

- Alignment with:
 - IAIS ICPs
 - International best practice
- Part of a larger project of moving to risk-based supervision
 - Quantitative requirements linked to risk profile of insures
 - Enhancing governance requirements
 - Enable supervisors to be forward looking and more pro-active

Key take aways (1)

- Be clear on reasons and objectives for the change
- Buy in from government and industry at the start note project likely to last longer than current government
- Legislative changes usually towards the end of the project
- Project takes time (5 to 10 years) and needs careful planning and resource allocation formalization of the journey
 - Assign/ recruit full time dedicated resources to the project
 - Project plan milestones and timeline
- No need to start from scratch. Learn from existing frameworks (important to select those that works for market)

Key take aways (2)

- Learn from others that went down the road
- Document, consult, test, refine decisions final RBS will look different from your first vision
- Change management and upskilling of supervisors and industry throughout the process and continuing post implementation
- Develop data requests and templates with the end in mind and do so early in the project
- Develop and implement an information technology solution to support the RBS regime
- Continuous communication with the industry pre, during and post



ROYAUME DU MAROC







Risk Based Solvency Framework ACAPS – Morocco





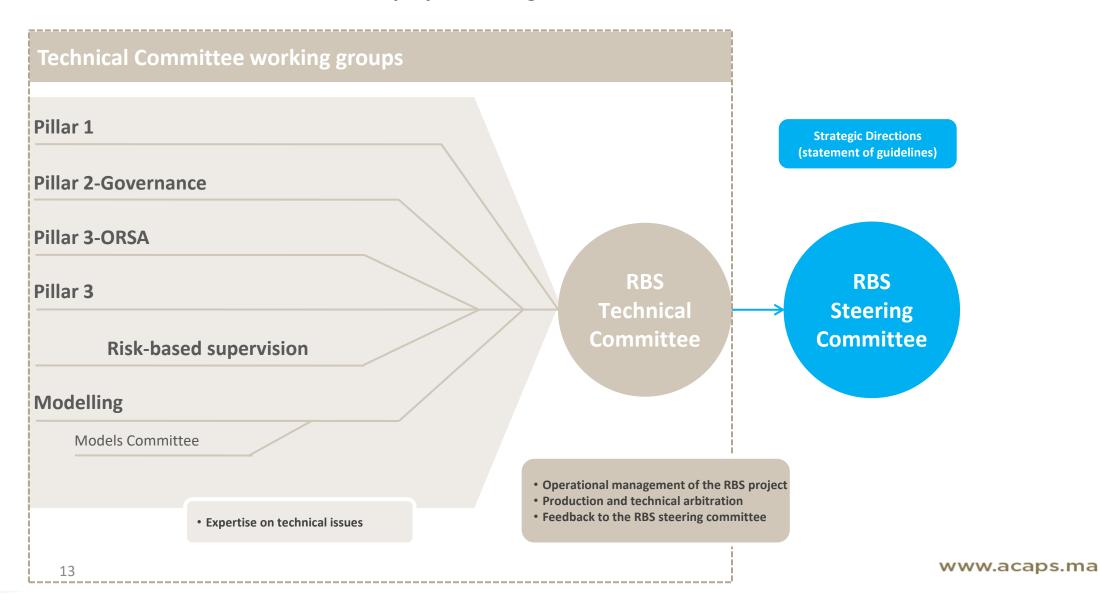
Asmaa JABRI IAIS-A2ii Dialogues

Risk-Based Solvency : in project mode



RBS project within the Authority

In order to ensure the success of this project, an organization is established :



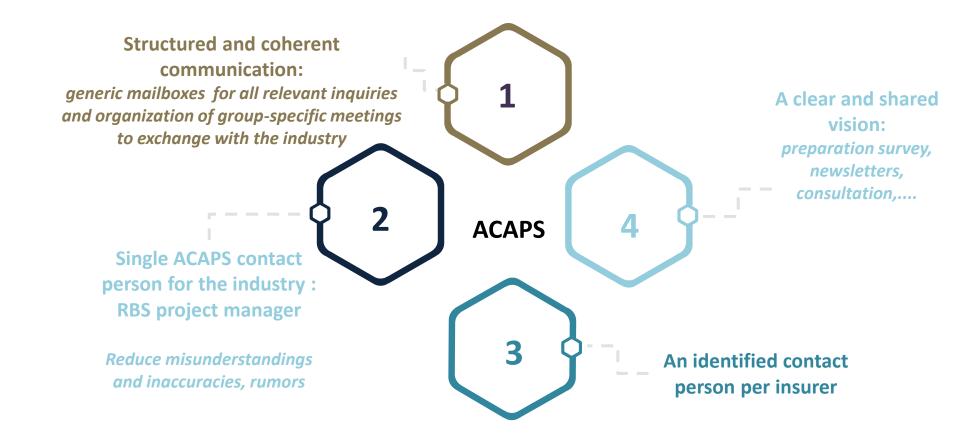
Risk-Based Solvency : in project mode RBS guidelines



- Bringing the prudential framework and supervisory practices in line with the best international standards
- Designing a prudential framework adapted to the Moroccan context
- Establishing a framework for consultation and dialogue with insurance and reinsurance enterprises (EAR)
- Adopting a progressive approach to implementation

2. Risk Based Solvency: in project mode Key success factors



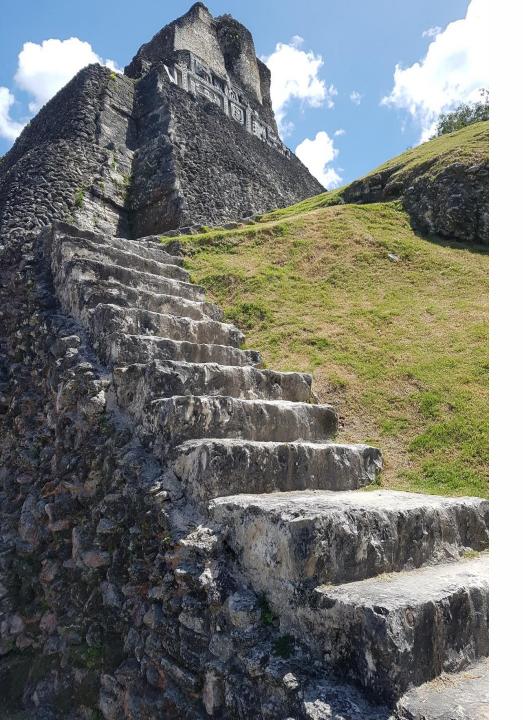




On the road to Risk based Supervision

1 DECEMBER 2022





Our Story So far ...

CARAMELS + STRESS TESTING

ONSITE INSPECTIONS

CORPORATE GOVERNANCE

INDIVIDUAL INSURANCE MONITORING & SYSTEM WIDE MONITORING

COVID 19 REPORTING





Transition

STAFF RE-TRAINING

ONSITE INSPECTIONS

STAKEHOLDER CONSULTATION

DRAFT LEGISLATION





Next Steps

DEVELOPMENT OF RISK MATRIX FOR PURPOSE

FOCUS/THEMATIC ONSITE INSPECTIONS

STAKEHOLDER ENGAGEMENT

IMPLEMENTATION OF LEGISLATION IN PHASES



THANK YOU

QUESTIONS?





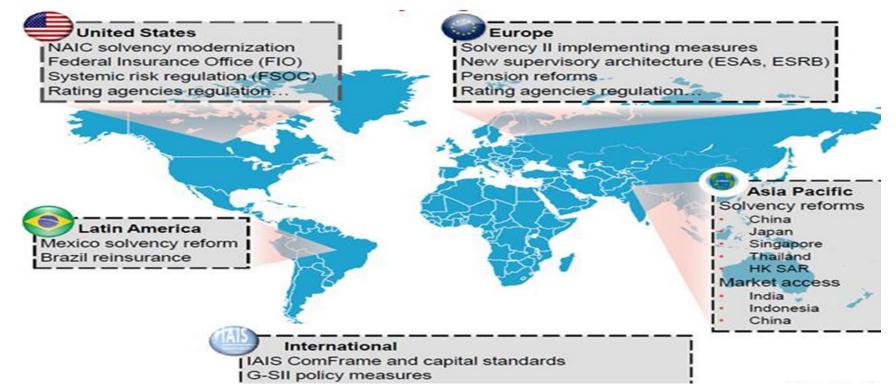
Risk Based Supervision Framework

Presented by: Edith Apoo: Senior Risk & Actuarial Officer

Incentives for moving towards Risk Based Supervision

Insurance Regulatory Authority of Uganda

- 1. Align supervision to the IAIS Insurance Core principles
- 2. Alignment with international based practices(benchmarked with similar jurisdictions)



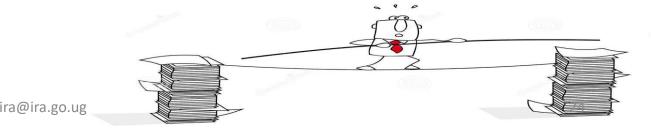
Objectives of Adopting Risk Based Supervision by the IRA

- 1. To enable companies become adequately capitalised
- 2. Ensure improvements in the quality of assets that insurers/HMOs hold (considerable number of assets are inadmissible)
- 3. Improve liquidity through:
- Introducing significant capital charges for property investments and concentration limits.
- Disallowing premium receivables (only receivables from Gov't business < 30 days allowed)



Objectives of Adopting Risk Based Supervision cont'd... 4. To ensure players deal with highly rated reinsurers (with exceptional charge for locally registered reinsurers/insurers)

- 5. Ensure adequate Asset- Liability Matching
- 6. Encourage players to promptly settle claims (Capital charge on claim reserves)
- 7.Enhance the quality and volume of data submitted by players (monthly reporting & eventually real-time reporting)
- 8. Enhance corporate governance practices in the industry



Changing Regulatory Landscape (Our Journey)

The Authority's supervisory approaches:-

COMPLIANCE BASED SUPERVISION (2000 – 2014)

CARAMELS & COMPLIANCE SUPERVISION (2014-TODATE)



ADOPTION OF RISK BASED SUPERVISION (STARTED IN FEB 2018)



Overview of RBS framework: 3 pillar approach



Current status of Implementation of RBS



- Developed Insurance capital adequacy and prudential regulations (Gazetted in 2020 and Implementation commenced in December 2020)
- Undertook 4 Quantitative Impact Studies (QIS) using the developed RBC model
- Shared directives with the Insurers to make necessary adjustments and inject capital
- 70% Re/Insurers compliant with prescribed CAR of 200%. Other players given time to inject capital and make necessary adjustments

The End



Any Questions?

Panel discussion



Peter Windsor

Senior Financial Sector Expert -International Monetary Fund (IMF)



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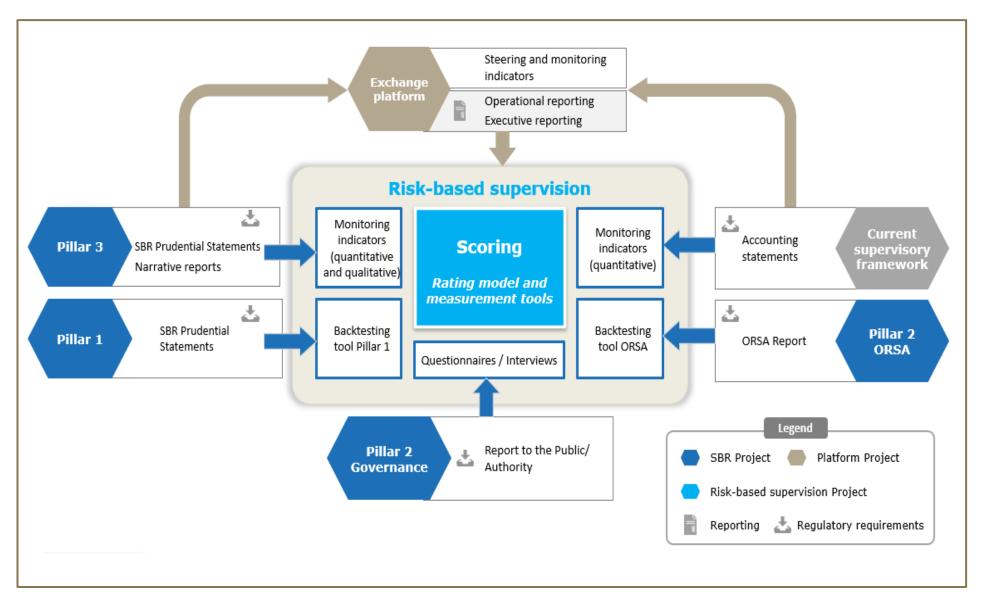
Senior Risk and Actuarial Officer - Insurance Regulatory Authority Uganda

Key challenges

- Difficulty in change of organizational culture and mindset for RBS
- Lack of high quality volumes of historical data for accurate risk assessment
- Lack of efficient systems for real time reporting and monitoring
- Lack of adequate technical capacity in required skills e.g limited number of actuaries, risk management skills etc
- Lack of access to capital for some companies resulting into mergers and acquisitions
- Increase in management costs (recruitment in key functions required, upgrade/change of IT systems)

Risk Based Supervision







Q&A Session





Thank you.

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